



CMD 26-H3.33

Date: 2026-09-25

**Written Submission from
Elaine Cowling**

**Mémoire d'
Elaine Cowling**

In the matter of

À l'égard de

Cameco Corporation

Application to renew the Class IB nuclear fuel facility operating licence for the Port Hope Conversion Facility for a period of 20 years

Cameco Corporation

Demande visant à renouveler, pour une période de 20 ans, le permis d'exploitation d'une installation de combustible nucléaire de catégorie IB pour l'installation de conversion de Port Hope

Commission Public Hearing

Audience publique de la Commission

November 2026

Novembre 2026

2026-09-21

Tribunal Officer, Secretariat
Canadian Nuclear Safety Commission
280 Slater Street
P.O. Box 1046, Station B
Ottawa, ON K1P 5S9
Email: cnsc.interventions@canada.ca

Re: Cameco's licence renewal application for the Port Hope Conversion Facility (Nov 3-5, 2026 Hearing)

Dear President and Commission Members,

My name is Elaine Cowling, I am a senior project engineer who has worked in the nuclear industry for over 20 years. My time with Zircotec Precision Industries, Cameco Fuel Manufacturing and Cameco's Port Hope Conversion Facility has covered the planning and preparation for low void reactivity fuel (LVRF) production equipment installation and testing, ongoing production changes, quality assurance supervision and project management.

Cameco is a safety-forward company, its motto is 'No job is so important that we can't take the time do it safely'. This phrase was adopted by our former CEO Jerry Grandey and is on a plaque at the employee entrance to the facility.

As a professional engineer, it is my duty to protect the public. As an engineer working for Cameco, my personal ethos is in line with Cameco's commitment to the protection of people and the environment. Over the years working for Cameco, my awareness of safety at work and at home has evolved. Stopping and thinking about what could happen before planning a job or performing a task is a part of life not only at work, but at home too. This is all thanks to the safety meetings, work preparation documentation and the general outlook towards safety at the site.

Cameco supports their employees and the local community through the comprehensive safety and environmental programs for its employees and the support it provides for local organizations and initiatives. The Cameco website has links that are easy to navigate to learn about company statistics and operations.

I am proud to work for Cameco and feel no negative pressure from the community; in general people I speak with are either knowledgeable about our industry or are happy and willing to learn and understand it.

I believe that PHCF should be granted a 20 year licence by the CNSC, our safety record and our record of performance and commitment to safe operations and the communities that we operate in go well with Canada and the world's need for safe, low carbon energy.

Sincerely,
Elaine Cowling, P.Eng