



**Oral presentation**

**Exposé oral**

**Written submission from the  
Kitsaki Management Limited  
Partnership**

**Mémoire de  
Kitsaki Management Limited  
Partnership**

In the Matter of the

À l'égard de

**Cameco Corporation, McArthur River  
Operation and Key Lake Operation**

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**Cameco Corporation, établissements de  
McArthur River et de Key Lake**

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Application for the renewal of uranium  
mine/mill licences for McArthur River  
Operation and Key Lake Operation

Demande visant le renouvellement des permis  
d'exploitation de mines et d'usines de  
concentration d'uranium pour les  
établissements de McArthur River et de  
Key Lake

**Commission Public Hearing**

**Audience publique de la Commission**

**June 7-8, 2023**

**7-8 juin 2023**



## KITSAKI MANAGEMENT LIMITED PARTNERSHIP

April 21, 2023

Senior Tribunal Officer, Commission Registry  
Canadian Nuclear Safety Commission  
280 Slater St. Ottawa ON  
Email: [interventions@cnsccsn.gc.ca](mailto:interventions@cnsccsn.gc.ca)

### **RE: RELICENSING REQUEST FOR THE KEY LAKE, MCARTHUR RIVER AND RABBIT LAKE OPERATIONS**

As the CEO of [Kitsaki Management Limited Partnership](#) (KMLP), I am pleased to present this intervention letter in support of Cameco's request for 20-year license renewals at the McArthur River, Key Lake, and Rabbit Lake operations.

Kitsaki Management Limited Partnership performs the economic development activities of the Lac La Ronge Indian Band (LLRIB) and has since 1981. Dedicated to investing in long-term sustainable businesses that meet the appropriate profitability, risk, and employment criteria, Kitsaki has built a diverse portfolio of 11 investments in many sectors including transportation, hospitality, environmental, mining, engineering, utility vegetation, insurance, information technology, forestry and oil and gas tank manufacturing. Kitsaki's focus is on long term sustainable businesses and consistently examines many potential business opportunities selecting only a few that meet appropriate profitability, risk and employment criteria.

Within the Kitsaki Management group of companies, the most active with Cameco include [CanNorth](#), [Northern Resource Trucking](#) (NRT) and [Athabasca Catering](#) (ACLP). Each company are long-standing and successful businesses that have been serving Cameco for decades and have provided profits, capacity building and jobs to LLRIB and Northern Saskatchewan communities.

NRT is majority Indigenous owned with a long-term record of success in providing safe transportation in Northern Saskatchewan serving the mining industry. Cameco is NRT's largest customer and provided Kitsaki and the LLRIB our very first opportunity in contract services more than thirty years ago. Since then, the partnership model has expanded to include 11 First Nation and Metis communities in northern Saskatchewan and has grown in terms of capacity, employees, and profitability. Without business from Cameco, the benefits that go to our communities, our employees and our trainees would not be possible.

Athabasca Catering (ACLP) also has a wide ownership base representing over 18,000 people. The five owners are Black Lake, Hatchet Lake, Fond du Lac, English River, and the Lac La Ronge Indian Band. ACLP provides food service, housekeeping and janitorial services for several customers and Cameco is its

largest customer. ACLP is a rare example of a 100 per cent First Nations owned and managed camp catering business that provides many jobs for Residents of Saskatchewan's North. The large majority of the jobs and 100 per cent of the profits go to Indigenous people and their communities.

Canada North Environmental Services Ltd (CanNorth), is 100 percent owned by Kitsaki Management Limited Partnership, and one of the largest environmental service providers in Western Canada. CanNorth provides high quality environmental and heritage services to a diverse portfolio of clients for a wide range of projects. Specifically, CanNorth has been involved in completing environmental monitoring programs at Key Lake, McArthur River, and Rabbit Lake.

The experience gained through our partnership with Cameco has increased our experience; the technical skills and knowledge to protect the environment, satisfy regulatory requirements, benefit our clients, and support local communities. Being First Nation owned, it is important that we maximize Indigenous community involvement in projects, including integrating traditional knowledge, engaging, and employing local people in environmental programs, and creating employment and education opportunities.

Cameco and LLRIB have built a long-standing relationship through Kitsaki Management Limited Partnership. We know that Cameco is an experienced and qualified operator as demonstrated by the current license term Cameco transitioned Rabbit Lake, Key Lake and McArthur River into a safe state care and maintenance, and recently, transitioned Key Lake and McArthur River back into production. Cameco did this while maintaining the safety of workers and the public and while protecting the environment due to the strength of our mature management systems.

Because Cameco has a long history of successfully engaging with Indigenous communities in Northern Saskatchewan, the strong relationships they have built with northern people, communities, and businesses are reflective of their commitment to sustainable and inclusive growth. Cameco's well-earned reputation in Saskatchewan, across Canada, and internationally showcases them as a model for building positive, progressive partnerships between resource companies and traditional rights holders.

I am pleased to provide this letter of support regarding the renewal application for Cameco's uranium mines and mills licenses for the McArthur River, Key Lake and Rabbit Lake operations and ask the Commission to consider it positively.

Sincerely,

A handwritten signature in black ink, appearing to read 'Ron Hyggen', with a large, stylized flourish extending to the right.

**Ron Hyggen, CEO Kitsaki Management**