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**Written submission from  
Kitsaki Management  
Limited Partnership**

**Mémoire du  
Kitsaki Management  
Limited Partnership**

In the Matter of the

À l'égard de

**Cameco Corporation,  
Cigar Lake Operation**

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**Cameco Corporation,  
établissement de Cigar Lake**

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Application for the renewal of Cameco's uranium mine licence for the Cigar Lake Operation

Demande de renouvellement du permis de mine d'uranium de Cameco pour l'établissement de Cigar Lake

**Commission Public Hearing**

**Audience publique de la Commission**

**April 28-29, 2021**

**28 et 29 avril 2021**

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## KITSAKI MANAGEMENT LIMITED PARTNERSHIP

202 – 335 Packham Avenue  
Saskatoon, Saskatchewan S7N 4S1  
Business: (306) 477-4599  
Fax: (306) 242-6988

Lac La Ronge Indian Band

March 15, 2021

Senior Tribunal Officer, Secretariat  
Canadian Nuclear Safety Commission  
280 Slater St. Ottawa ON  
Email: [cns.interventions.ccsn@canada.ca](mailto:cns.interventions.ccsn@canada.ca)

### **Re: Intervention letter on renewal application for Cameco's uranium mine licence for the Cigar Lake Operation**

Thank you for the opportunity to submit this intervention letter on behalf of Kitsaki Management Limited Partnership (KMLP).

Kitsaki Management Limited Partnership performs the for-profit economic development activities of the Lac La Ronge Indian Band (LLRIB), the largest First Nation in Saskatchewan, and one of the largest in Canada. Kitsaki invests in several sectors including: transportation, hospitality, environmental, mining, engineering, utility vegetation management, and insurance. Kitsaki's focus is on long term sustainable businesses and consistently examines many potential business opportunities selecting only a few that meet appropriate profitability, risk and employment criteria.

Northern Resource Trucking (NRT) and Athabasca Catering (ACLP) are great examples of successful businesses that have been serving Cameco for decades and have provided profits and jobs to LLRIB and northern Saskatchewan communities.

NRT is 71% Indigenous owned. It has a long-term record of success in providing safe transportation in northern Saskatchewan serving the mining industry. Cameco is NRT's largest customer and provided Kitsaki and the LLRIB our very first opportunity more than thirty years ago. Since then, the partnership model has expanded to include 11 First Nation and Metis communities in northern Saskatchewan and has grown in terms of capacity, employees and profitability. Without business from Cameco, the benefits that go to our communities, our employees and our trainees would not be possible.

ACLP also has a wide ownership base representing over 18,000 people. The 5 owners are Black Lake, Hatchet Lake, Fond du Lac, English River and the Lac La Ronge Indian Band. ACLP provides food service, housekeeping and janitorial services for several customers and Cameco is its largest customer. ACLP is a rare example of a 100% First Nations owned and managed camp catering business that provides many jobs for Residents of Saskatchewan's North. The large majority of the jobs and 100% of the profits go to Indigenous people and their

communities. ACLP has sponsored many training programs to help Indigenous people in all areas including Senior Management, Chef, and supervisors.

Over the years NRT and ACLP have paid tens of millions of dollars to its northern Indigenous partners. These funds have been used to make new business investments, and to support much needed social projects for communities such as senior's homes, playgrounds, youth and Elder's programs, and even home renovations. First Nations and Metis communities have very little discretionary governmental funding and the investment income generated for these Indigenous communities is vital to improving their future.

We are also proud of the work being done by Canada North Environmental Services Ltd (CanNorth), 100% owned by Kitsaki Management Limited Partnership, one of the largest environmental service providers in western Canada. CanNorth has been able to provide high quality environmental and heritage services to a diverse portfolio of clients for a wide range of projects. The experience gained through our partnership with Cameco has increased our experience; the technical skills and knowledge to protect the environment, satisfy regulatory requirements, benefit our clients, and support local communities. Being First Nation owned, it is important that we maximize Indigenous community involvement in projects, including integrating traditional knowledge, engaging, and employing local people in environmental programs, and creating employment and education opportunities.

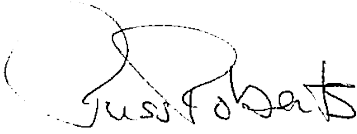
This past summer, the Mining Association of Canada (MAC) awarded Cameco one of its prestigious Towards Sustainable Mining (TSM) Excellence Awards in recognition of the Community Based Environmental Monitoring Program (CBEMP) we lead and its innovative and sustainable support that employs local community members, builds capacity with a focus on community engagement and environmental stewardship.

CanNorth also fully supports other community-based monitoring programs such as the Eastern Athabasca Regional Monitoring Program (EARMP). The EARMP monitoring work is partially funded by the CNSC and demonstrates that the food and water in the Athabasca Basin of northern Saskatchewan remain safe for consumption.

Northern Saskatchewan and the LLRIB have been hit hard by the loss of jobs and increased unemployment in recent years. The jobs and profits from businesses like NRT, ACLP and CanNorth are the foundation for a brighter future for Indigenous people. Cameco remains very supportive of these efforts and is well aware of the magnitude of the challenges facing the LLRIB and many other northern communities.

Cameco and LLRIB have built a long-standing relationship through Kitsaki Management Limited Partnership. Cameco is an experienced and qualified operator as demonstrated by Cigar Lake's strong performance over the current license term, as well as the proactive measures taken during the pandemic to ensure the safety of its workers, their families, and communities. I am pleased to provide this letter of support regarding the renewal application for Cameco's uranium mine license for the Cigar Lake Operation.

Sincerely,

A handwritten signature in black ink that reads "Russ Roberts". The signature is written in a cursive style with a large, looping initial "R" that extends upwards and to the left.

Russell Roberts  
CEO KMLP

cc Kristin Cuddington, Manager, Community and Indigenous Engagement, Cameco